













KUBOTA Group Overseas Production Sites, Results for FY2025 (North America)

*CO₂ emissions from energy sources.









		Kubota Manufacturing of America Corporation (KMA-GVL)	Kubota Manufacturing of America Corporation (KMA-GWY)	Kubota Manufacturing of America Corporation (KMA-JFN)	Kubota Materials Canada Corporation	Great Plains Manufacturing, Inc. Salina Plants
Address		2715 Ramsey Road, Gainesville, Georgia, 30501 USA	3551 Kubota Way, Gainesville, GA, 30507 USA	1001 McClure Industrial Drive Jefferson Georgia, 30549 USA	25 Commerce Road, Orillia, Ontario, Canada	601 Idlewild, Salina, Kansas 67401, USA
Site area		948,000 m ²	108,000 m ²	360,170 m ²	192,000 m ²	60,758 m ²
Site Overview		Development and manufacturing of small-sized Tractors, Turf equipment and RTVs	Manufacturing of RTVs and Implements	Development and manufacturing of Tractors, SSL and Implements	Manufacturing and sales of Steel Casting products, TXAX (brake pad materials)	Manufacturing of Seeding and Soil Management equipment, including Grain Drills, Planters, Soil Rakes, Soil Pulverizers, Hay Rakes, Trenchers and Tillage equipment. Began producing Buckets and other CE/Land Pride attachments in 2016.
Main Products		 Lawn mowers	 Utility vehicles Loaders	 Compact tractor SSL	 Cracking Tubes	 Box Drill
INPUT						
Used amount of energy	Crude oil equivalent KL	7,377	10,329	7,177	6,441	4,031
Used amount of water	thousand m ³	43	59	45	45	7.0
OUTPUT						
CO ₂ emissions *	ton-CO ₂ e	11,587	14,901	10,255	7,224	7,545
Water discharge	thousand m ³	41	34	45	45	1.7
Waste discharge	Metric ton	443	621	389	3,278	165
Recycling ratio	%	95.8	77.1	89.1	96.7	95.5
VOC emissions	Metric ton	0	0	0	0	0

		Great Plains Manufacturing, Inc. Ellsworth Tillage Implement Plant	Tipton Tillage Implement Plant	Abilene Manufacturing Plant	Abilene West Manufacturing Plant	Kipp Manufacturing Plant
Address		910 E. 8th St., Ellsworth, Kansas 67439, USA	607 Main St., Tipton, Kansas 67485, USA	1100 NW 8th, Abilene, Kansas 67410, USA	2150 NW 8th, Abilene, Kansas 67410, USA	244 N. Hugh, Kipp, Kansas 67401, USA
Site area		12,077 m ²	7,525 m ²	17,745 m ²	32,516 m ²	3,159 m ²
Site Overview		Manufacturing of Turbo-Maxes®, TerraMax ® chisels, Turbo-Tills®, Turbo-Choppers®, and Turbo-Chisels®. Also produce various pieces of Land Pride and CE equipment.	Manufacturing of Field Cultivators, Disc-O-Vators®, Flex Harrow, Ultra Chisel and Tillage Attachments. Also produce various pieces of Land Pride equipment.	Manufacturing of All-Flex Mowers, Grooming Mowers, Single Spindle Rotary Cutters, etc.	Manufacturing of SCL, SCL attachments, Post Hole Diggers, Skid Steer Cutters, and other attachments.	Manufacturing of Rear Blades, Box Scrapers, Loader Booms, Stump Grinders, Posthole Diggers, Pallet Forks, Bale Spears, Combo Buckets, Grading Scrapers, Landscape Rakes, and Snow Trip Blades.
Main Products		 Vertical Tillage	 VERSATILE SECONDARY TILLAGE IMPLEMENT	 Cutters	 Skid Steer Loader	 Box Blades
INPUT						
Used amount of energy	Crude oil equivalent KL	1,168	126	1,770	2,046	507
Used amount of water	thousand m ³	1.2	0.4	6.1	1.9	1.2
OUTPUT						
CO ₂ emissions *	ton-CO ₂ e	2,180	250	3,301	3,779	1,023
Water discharge	thousand m ³	1.2	0.4	1.8	1.8	0.8
Waste discharge	Metric ton	50	35	151	271	79
Recycling ratio	%	96.4	79.0	95.5	92.2	40.6
VOC emissions	Metric ton	0	0	0	0	0









		Great Plains Manufacturing, Inc. Lucas Manufacturing Plant	CE Plants
Address		240 S. Greeley, Lucas, Kansas 67648, USA	3861 S 9th Street, Salina, Kansas 67401, USA
Site area		10,312 m ²	69,684 m ²
Site Overview		Manufacturing of Rotary Cutters, Parallel Arm Rotary Cutters, etc.	Manufacturing of SVL-65 and SVL 75-3 Compact Track Loaders.
Main Products		 Rotary Cutters	 Track loader
INPUT			
Used amount of energy	Crude oil equivalent KL	1,054	4,256
Used amount of water	thousand m ³	1.0	18
OUTPUT			
CO ₂ emissions *	ton-CO ₂ e	1,957	7,816
Water discharge	thousand m ³	0.8	18
Waste discharge	Metric ton	13	484
Recycling ratio	%	99.8	94.8
VOC emissions	Metric ton	0	0

KUBOTA Group Overseas Production Sites, Results for FY2025 (Europe)


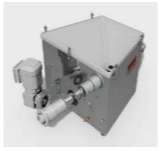

*CO₂ emissions from energy sources.

	Kubota Baumaschinen GmbH	Kubota Farm Machinery Europe S.A.S.	Kverneland Group Operations Norway AS (Klepp)	Soest GmbH	Nieuw-Venep B.V.
Address	Steinhauser Strasse 100 66482 Zweibrücken, Germany	Route de Socx 59380 Bierne, France	Plogfabrikkvegen 1 . NO-4353 Klepp stasjon, Norway	Coesterweg 42 59494 Soest, Germany	Hoofdweg 1278, 2153LR Nieuw Venep, Netherlands
Site area	79,200 m ²	115,000 m ²	72,000 m ²	70,000 m ²	146,426 m ²
Site Overview	Manufacturing and sales of Construction Machinery	Manufacturing of Tractors	Manufacturing of Ploughs, Cultivators, etc.	Manufacturing of Seed Drills, Precision Drills, Power Harrows, Seeding Combinations, etc.	Manufacturing of Field Sprayers, Fertilizer Spreaders
Main Products	  Mini Excavator Wheeled Loaders	 Tractor	 Ploughs	  Pneumatic Seed Drills Pneumatic Precision Drills	  Fertilizer Spreaders Filed Sprayers

INPUT						
Used amount of energy	Crude oil equivalent KL	1,625	379	6,823	1,156	1,084
Used amount of water	thousand m ³	8.4	3.6	18	3.5	11
OUTPUT						
CO ₂ emissions *	ton-CO ₂ e	1,569	313	2,880	1,955	1,002
Water discharge	thousand m ³	8.2	3.6	10	2.5	7.0
Waste discharge	Metric ton	726	496	351	422	388
Recycling ratio	%	93.8	96.7	99	86.8	97.1
VOC emissions	Metric ton	0.3	0	15	0	0

	Kverneland Group Kerteminde AS	Les Landes-Genusson	Ravenna S.r.l.	Lipetsk	ROC S.r.l
Address	Taarup Strandvej 25, 5300 Kerteminde, Denmark	9 rue du Poitou 85130 Les Landes Génusson, France	Via A. De Gasperi 34, 48026 Russi (RA), Italy	398048, Россия, Липецк, ул. Задорожная, 24, Russia	Via delle Industrie, 2 - 47824 Poggio Torriana (RN), Italy
Site area	50,000 m ²	13,500 m ²	30,000 m ²	7,172 m ²	28,733 m ²
Site Overview	Manufacturing of Mowers, Bale Choppers, Rakes & Tedders	Manufacturing of Cultivators, Harrows, Subsoilers, etc.	Manufacturing of Round Balers, Bale Wrapper Combinations, Bale Wrappers Choppers and Rotary Tillers.	Manufacturing of Cultivators, Pneumatic Seeders, Arable and Seeding equipment and Plows	Manufacturing of Merger
Main Products	 Mowers	  Cultivators Compact disc harrows	  Round Balers Bale Wrappers	  Subsoiler Seedbed cultivator	 Mergers











INPUT						
Used amount of energy	Crude oil equivalent KL	1,600	322	551	16.6	147
Used amount of water	thousand m ³	19	0.8	6.6	0.2	0.6
OUTPUT						
CO ₂ emissions *	ton-CO ₂ e	1,815	262	870	35	200
Water discharge	thousand m ³	19	0.8	6.6	0.2	0.6
Waste discharge	Metric ton	224	149	267	1.5	47
Recycling ratio	%	97.6	95.7	91.9	100.0	88.9
VOC emissions	Metric ton	0	0	0	0	0





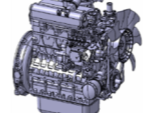
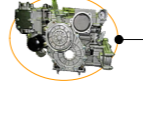



	Pulverizadores Fede, S.L.U.	Kubota Gianni Ferrari S.R.L.	Kubota Brabender Technologie GmbH	Escorts Kubota Limited Poland-FTES
Address	Polígono industrial Castilla, vial 3, parcela 61G – 61F, 46380 Cheste, Valencia, Spain	Via Vespucci, 53, 42046 Reggiolo (RE) Italy	Kulturstrasse 49, 47055 Duisburg, Germany	UL, Prezemyslowa 11 11-700 Mragowo, Poland
Site area	6,000 m ²	11,350 m ²	6,000 m ²	286 m ²
Site Overview	Manufacturing of Sprayers for specialty crops and development of solutions for the digitization of work in the field.	Manufacturing of Lawn Mowers, Sweepers, Leaf Vac, Flail Mowers, Lawn Aerators, Snow Throwers and Snow Blades	Manufacturing and sales of Gravimetric Feeders	Assembly of Tractors
Main Products	 Specialty crops sprayer	 multi-function work machine	 Gravimetric Feeder	 Tractor







INPUT					
Used amount of energy	Crude oil equivalent KL	27	153	216	81
Used amount of water	thousand m ³	0.9	1.4	1.0	0.6
OUTPUT					
CO ₂ emissions *	ton-CO ₂ e	41	274	282	209
Water discharge	thousand m ³	0.9	1.4	1.0	0.6
Waste discharge	Metric ton	9.5	60	98	0
Recycling ratio	%	100	98.8	100	100
VOC emissions	Metric ton	0	0	0	0

KUBOTA Group Overseas Production Sites, Results for FY2025 (Asia-1)





*CO₂ emissions from energy sources.

		Kubota Agricultural Machinery (SUZHOU) Co.,Ltd	Kubota Construction Machinery (Wuxi) Co.,Ltd.	Kubota Engine (WUXI) Co.,Ltd.	Kubota Pump (ANHUI)Co., Ltd.	SIAM Kubota Corporation (Headquarter)
Address		江苏省苏州市苏州工业园区 苏虹东路77号, China	江苏省无锡市新区 新友南路1号, China	江苏省无锡市新区 新華路20号, China	安徽省馬鞍山市和県經濟技術開發区, China 安徽三联泵业股份有限公司「场内地」	101/19-24 Moo 20, Khlongnueng, Khlongluang, Pathumthani, Thailand
Site area		126,900 m ²	140,000 m ²	127,248 m ²	---	80,000 m ²
Site Overview		Manufacturing and sales of Combine Harvesters and other agricultural machinery	Manufacturing of Construction Machinery	Manufacturing of Vertical Diesel Engines	Manufacturing of pumps	Manufacturing and sales of Diesel Engine, Power Tiller & PEM, Horizontal Diesel Engines and sales of Tractors, Combine Harvesters and Construction Machinery
Main Products		  Combine harvester Rice transplanter	  Mini Excavator Excavator	  Diesel Engine Diesel Engine	  DV-LJ Double suction volute pump KS-EC Lifting type submersible pump	  Diesel Engine Power Tiller
INPUT						
Used amount of energy	Crude oil equivalent KL	6,622	1,268	887	34	1,387
Used amount of water	thousand m ³	64	10	6.0	0.4	18
OUTPUT						
CO ₂ emissions *	ton-CO ₂ e	15,585	2,841	2,097	90	2,367
Water discharge	thousand m ³	52	3.9	0.3	0.4	14
Waste discharge	Metric ton	630	95	251	3.0	419
Recycling ratio	%	96.2	93	100	97.5	100
VOC emissions	Metric ton	0	1.4	0.1	0	17

		SIAM Kubota Corporation (Amata City Plant)	SIAM Kubota Metal Technology	Kubota Engine (Thailand)	Kubota Precision Machinery (Thailand)	P.T.Kubota Indonesia
Address		Amata City Industrial Estate 700/867 Moo 3, T.Nonggaka, A.Panthong, Chonburi 20160, Thailand	304 Industrial Park 2, 359 Moo 3 Khao Hinson, Phanom Sarakham, Chachoengsao, Thailand	No.360 Moo 3, T.Khao Hinson, A.Phanomsarakarm, Chachoengsao, 24120 Thailand	219/24 Moo 6 , Pinthong 3 Industrial Estate, T.Bowin A.Srirasha Chonburi, Thailand	Taman Industri Bukit Semarang Baru(BSB) Blok D.1 Kav.8, Kel. Jatibarang - Kec. Mijen - Kota Semarang, Indonesia
Site area		323,200 m ²	189,096 m ²	75,856 m ²	35,000 m ²	73,992 m ²
Site Overview		Manufacturing and sales of Tractors, Combine Harvesters and Rotary	Manufacturing of Casting components for engines and tractors	Manufacture of Diesel Engine and Machinery parts	Manufacturing of Transmission Assembly and Hydraulic Component for agricultural tractors	Manufacturing of Internal Combustion Engine (Diesel and Gasoline Engine) and components
Main Products		  Combine Harvester Tractor	  Casting component	 Diesel engines	  Transmission	  Horizontal Diesel Engine Gasoline Engine KGZ-GZ
INPUT						
Used amount of energy	Crude oil equivalent KL	3,430	10,172	3,544	998	823
Used amount of water	thousand m ³	108	56	31	8.4	10
OUTPUT						
CO ₂ emissions *	ton-CO ₂ e	6,194	19,999	7,118	1,828	2,649
Water discharge	thousand m ³	87	0	31	6.7	4.9
Waste discharge	Metric ton	515	9,060	614	333	66
Recycling ratio	%	100	99.8	100	100	100
VOC emissions	Metric ton	42	0	2.8	0	11

		Escorts Kubota Limited EAM-Plant1	EAM-Plant2 Farmtrac	EAM-Plant3 Powertrac	KMC Plant
Address		Plot No. 18/4, Mathura Road, Faridabad-121 007, Haryana, India	Plot No. 2, Sector 13, Faridabad-121 007, Haryana, India	Plot No. 3, Sector 13, Faridabad-121 007, Haryana, India	Plot No. 15/5, Mathura Road, Faridabad-121 003, Haryana, India
Site area			117,907 m ²	86,648 m ²	84,553 m ²
Site Overview		Manufacturing of Tractors and components	Manufacturing of Tractors	Manufacturing of Tractors & Gensets Engine	Research & development for Agri-Machinery & Construction Equipment
Main Products		  ←Tractor Components	 Tractor	  Tractor Genset Engine	 Proto Parts & Proto Vehicles
INPUT					
Used amount of energy	Crude oil equivalent KL	3,734	5,659	3,816	1,707
Used amount of water	thousand m ³	104	154	115	22
OUTPUT					
CO ₂ emissions *	ton-CO ₂ e	11,200	16,437	11,410	5,242
Water discharge	thousand m ³	104	74	66	22
Waste discharge	Metric ton	233	350	123	7.1
Recycling ratio	%	99.4	96.2	100	100
VOC emissions	Metric ton	38	110	88	0

KUBOTA Group Overseas Production Sites, Results for FY2025 (Asia-2)

		Escorts Kubota Limited ECE Plant	RED Plant *
Address		Plot No. 219, Sec – 58, Ballabgarh Distt. Faridabad, Haryana 121004, India	Plot No. 115, Sector – 24, Faridabad, Haryana 121005, India
Site area		60,705 m ²	81,270 m ²
Site Overview		Manufacturing of Construction Equipment	Manufacturing of Railway equipment & Spare parts warehouse
Main Products		  Earth Moving Equipment Road Construction Equipment	  Brake system Couplers

INPUT			
Used amount of energy	Crude oil equivalent KL	1,978	807
Used amount of water	thousand m ³	75	14
OUTPUT			
CO ₂ emissions *	ton-CO ₂ e	5,942	2,623
Water discharge	thousand m ³	17	0.5
Waste discharge	Metric ton	311	23
Recycling ratio	%	100	100
VOC emissions	Metric ton	41	8.9

*CO₂ emissions from energy sources.

*Due to sale of the business, data from Jan. to May 2025 are disclosed.