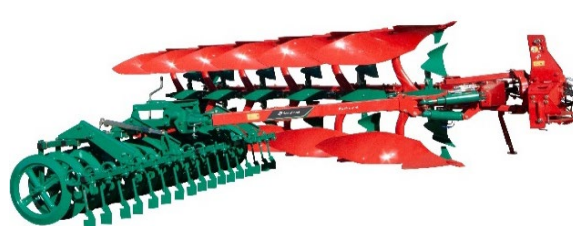


KUBOTA Group Overseas Production Sites, Results for FY2024 (Europe)

KUBOTA Group Overseas Production Sites, Results for FY2024 (Europe)				*CO ₂ emissions from energy sources.	
	Kubota Baumaschinen GmbH	Kubota Farm Machinery Europe S.A.S.	Kverneland Group Operations Norway AS (Klepp)	Soest GmbH	Nieuw-Vennep B.V.
Address	Steinhauser Strasse 100 66482 Zweibrücken, Germany	Route de Socx 59380 Bierne, France	Plogfabrikkvegen 1 . NO-4353 Klepp stasjon, Norway	Coesterweg 42 59494 Soest, Germany	Hoofdweg 1278, 2153LR Nieuw Vennep, Netherlands
Site area	79,200 m ²	115,000 m ²	72,000 m ²	70,000 m ²	146,426 m ²
Site Overview	Manufacturing and sales of Construction Machinery	Manufacturing of Tractors	Manufacturing of Ploughs, Cultivators, etc.	Manufacturing of Seed Drills, Precision Drills, Power Harrows, Seeding Combinations, etc.	Manufacturing of Field Sprayers, Fertilizer Spreaders
Main Products	 Mini Excavator  Wheeled Loaders	 Tractor	 Ploughs	 Pneumatic Seed Drills  Pneumatic Precision Drills	 Fertilizer Spreaders  Filed Sprayers

INPUT						
Used amount of energy	Crude oil equivalent KL	1,358	535	6,754	1,135	1,105
Used amount of water	thousand m3	7	3	18	4	14
OUTPUT						
CO2 emissions *	ton-CO ₂ e	1,453	536	3,066	2,180	2,043
Water discharge	thousand m3	7	3	10	3	7
Waste discharge	Metric ton	748	660	447	356	800
Recycling ratio	%	93.3	99.4	95	87.7	96.6
VOC emissions	Metric ton	0.2	0	12	0	0

	Kverneland Group Kerteminde AS	Les Landes-Génusson	Ravenna S.r.l.	Lipetsk	ROC S.r.l	
Address	Taarup Strandvej 25, 5300 Kerteminde, Denmark	9 rue du Poitou 85130 Les Landes Génusson, France	Via A. De Gasperi 34, 48026 Russi (RA), Italy	398048, Р о с с и я , Л и п е ц к , у л . З а д о р о ж н а я , 24, Russia	Via delle Industrie, 2 – 47824 Poggio Torriana (RN), Italy	
Site area	50,000 m ²	13,500 m ²	30,000 m ²	7,172 m ²	28,733 m ²	
Site Overview	Manufacturing of Mowers, Bale Choppers, Rakes & Tedders		Manufacturing of Cultivators, Harrows, Subsoilers, etc.	Manufacturing of Round Balers, Bale Wrapper Combinations, Bale Wrappers Choppers and Rotary Tillers.	Manufacturing of Cultivators, Pneumatic Seeders, Arable and Seeding equipment and Plows	
Main Products	 Mowers		 Cultivators  Compact disc harrows	 Round Balers  Bale Wrappers	 Subsoiler  Seedbed cultivator	 Mergers

INPUT						
Used amount of energy	Crude oil equivalent KL	1,630	362	630	9.3	126
Used amount of water	thousand m3	29	0.5	6	0.2	0.6
OUTPUT						
CO2 emissions *	ton-CO ₂ e	2,073	326	1,050	29	209
Water discharge	thousand m3	29	0.5	6	0.2	0.6
Waste discharge	Metric ton	243	296	251	2	28
Recycling ratio	%	97.6	91.4	83.6	100.0	83.2
VOC emissions	Metric ton	0	1	1.0	0	0

	Pulverizadores Fede, S.L.U.	Kubota Gianni Ferrari S.R.L.	Kubota Brabender Technologie GmbH	Escorts Kubota Limited Poland-FTES
Address	Polígono industrial Castilla, vial 3, parcela 61G – 61F, 46380 Cheste, Valencia, Spain	Via Vespucci, 53, 42046 Reggiolo (RE) Italy	Kulturstrasse 49, 47055 Duisburg, Germany	UL, Prezemysłowa 11 11-700 Mragowo, Poland
Site area	6,000 m ²	11,350 m ²	6,000 m ²	286 m ²
Site Overview	Manufacturing of Sprayers for specialty crops and development of solutions for the digitization of work in the field.		Manufacturing of Lawn Mowers, Sweepers, Leaf Vac, Flail Mowers, Lawn Aerators, Snow Throwers and Snow Blades	Manufacturing and sales of Gravimetric Feeders
Main Products	 Specialty crops sprayer	 multi-function work machine	 Gravimetric Feeder	 Tractor

INPUT					
Used amount of energy	Crude oil equivalent KL	16	148	206	57
Used amount of water	thousand m3	0.9	0.5	1.3	0.6
OUTPUT					
CO2 emissions *	ton-CO ₂ e	51	352	298	208
Water discharge	thousand m3	1	0.4	1.3	0.3
Waste discharge	Metric ton	12	54	68	0
Recycling ratio	%	100	100	100	100
VOC emissions	Metric ton	0	0	0	0

KUBOTA Group Overseas Production Sites, Results for FY2024 (North America)

*CO₂ emissions from energy sources.

		Kubota Manufacturing of America Corporation (KMA – GVL)	Kubota Manufacturing of America Corporation (KMA – GWY)	Kubota Manufacturing of America Corporation (KMA – JFN)	Kubota Materials Canada Corporation	Great Plains Manufacturing, Inc. Salina Plants	
Address		2715 Ramsey Road, Gainesville, Georgia, 30501 USA		1001 McClure Industrial Drive Jefferson Georgia, 30549 USA	25 Commerce Road, Orillia, Ontario, Canada	601 Idlewilde, Salina, Kansas 67401, USA	
Site area		948,000 m ²		360,170 m ²	192,000 m ²	60,758 m ²	
Site Overview		Development and manufacturing of small-sized Tractors, Turf equipment and RTVs		Development and manufacturing of Tractors, SSL and Implements	Manufacturing and sales of Steel Casting products, TXAX (brake pad materials)	Manufacturing of Seeding and Soil Management equipment, including Grain Drills, Planters, Soil Rakes, Soil Pulverizers, Hay Rakes, Trenchers and Tillage equipment. Began producing Buckets and other CE/Land Pride attachments in 2016.	
Main Products		 Lawn mowers	 Utility vehicles	 Compact tractor	 Loaders	 Cracking Tubes	 Box Drill
INPUT							
Used amount of energy		Crude oil equivalent KL	8,025	6,798	8,880	5,795	4,223
Used amount of water		thousand m3	47	45	55	44	7
OUTPUT							
CO2 emissions *		ton–CO ₂ e	12,608	10,046	11,948	6,160	8,296
Water discharge		thousand m3	49	37	54	44	7
Waste discharge		Metric ton	1,625	5,150	569	3,610	300
Recycling ratio		%	92.9	40.6	90.7	97.7	93.2
VOC emissions		Metric ton	0	0	1	0	0

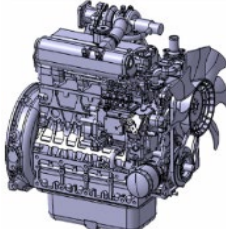
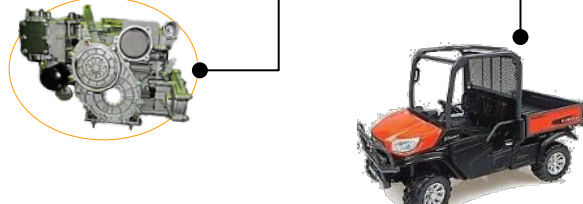
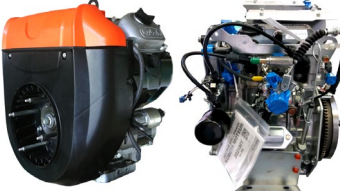
Great Plains Manufacturing, Inc. Ellsworth Tillage Implement Plant		Tipton Tillage Implement Plant	Abilene Manufacturing Plant	Abilene West Manufacturing Plant	Kipp Manufacturing Plant	
Address	910 E. 8th St., Ellsworth, Kansas 67439, USA		1100 NW 8th, Abilene, Kansas 67410, USA		244 N. Hugh, Kipp, Kansas 67401, USA	
Site area	12,077 m ²		17,745 m ²		3,159 m ²	
Site Overview	Manufacturing of Turbo-Maxes®, Turbo-Tills®, Turbo-Choppers®, and Turbo-Chisels®. Also produce various pieces of Land Pride and CE equipment.		Manufacturing of All-Flex Mowers, Grooming Mowers, Single Spindle Rotary Cutters, etc.		Manufacturing of Rear Blades, Box Scrapers, Stump Grinders, Posthole Diggers, Pallet Forks, Bale Spears, Combo Buckets, Grading Scrapers, Landscape Rakes, and Snow Trip Blades.	
Main Products						
	Vertical Tillage		VERSATILE SECONDARY TILLAGE IMPLEMENT		Box Blades	
INPUT						
Used amount of energy	Crude oil equivalent KL	1,135	136	1,680	2,545	488
Used amount of water	thousand m3	1.2	0.3	4.1	2.5	1.2
OUTPUT						
CO2 emissions *	ton-CO ₂ e	2,228	284	3,300	5,003	1,038
Water discharge	thousand m3	1.0	0.2	1.3	1.9	1.2
Waste discharge	Metric ton	44	65	142	206	92
Recycling ratio	%	97.4	80.1	93.5	92.5	34.8
VOC emissions	Metric ton	0.0	0	0	0	0

		Great Plains Manufacturing, Inc. Lucas Manufacturing Plant	CE Plants
Address		240 S. Greeley, Lucas, Kansas 67648, USA	3861 S 9th Street, Salina, Kansas 67401, USA
Site area		10,312 m ²	69,684 m ²
Site Overview		Manufacturing of Rotary Cutters, Parallel Arm Rotary Cutters, etc.	Manufacturing of SVL-65 Compact Track Loaders.
Main Products		 Rotary Cutters	 Track loader
INPUT			
Used amount of energy	Crude oil equivalent KL	1,012	2,457
Used amount of water	thousand m3	1.3	14
OUTPUT			
CO2 emissions *	ton-CO ₂ e	1,985	4,810
Water discharge	thousand m3	1.3	14
Waste discharge	Metric ton	66	330
Recycling ratio	%	95.0	96.4
VOC emissions	Metric ton	0	0

KUBOTA Group Overseas Production Sites, Results for FY2024 (Asia-1)

*CO₂ emissions from energy sources.

		Kubota Agricultural Machinery (SUZHOU) Co.,Ltd.	Kubota Construction Machinery (Wuxi) Co.,Ltd.	Kubota Engine (WUXI) Co.,Ltd.	Kubota Pump (ANHUI) Co., Ltd.	SIAM Kubota Corporation (Headquarter)
Address		江苏省苏州市苏州工业园区 苏虹东路77号, China	江苏省无锡市新区 新友南路1号, China	江苏省无锡市新区 新華路20号, China	安徽省馬鞍山市和鼎經濟技術開發区,China 安徽三联泵业股份有限公司「场地内」	101/19-24 Moo 20, Khlongnueng, Khlongluang, Pathumthani, Thailand
Site area		126,900 m ²	140,000 m ²	127,248 m ²	----	80,000 m ²
Site Overview		Manufacturing and sales of Combine Harvesters and other agricultural machinery	Manufacturing of Construction Machinery	Manufacturing of Vertical Diesel Engines	Manufacturing of pumps	Manufacturing and sales of Diesel Engine, Power Tiller & PEM, Horizontal Diesel Engines and sales of Tractors, Combine Harvesters and Construction Machinery
Main Products		 Combine harvester  Tractor	 Mini Excavator  Excavator	 Diesel Engine  Diesel Engine	 DV-LJ Double suction volute pump  KS-EC Lifting type submersible pump	 Diesel Engine  Power Tiller
INPUT						
Used amount of energy	Crude oil equivalent KL	6,838	1,085	851	31	1,676
Used amount of water	thousand m3	67	8	8	0.4	16
OUTPUT						
CO2 emissions *	ton-CO ₂ e	15,974	2,397	2,029	83	3,469
Water discharge	thousand m3	55	4	0.1	0.4	12
Waste discharge	Metric ton	522	86	204	-	301
Recycling ratio	%	94.5	93	100	100	100
VOC emissions	Metric ton	0.3	1.2	0.1	0	18

		SIAM Kubota Corporation (Amata City Plant)	SIAM Kubota Metal Technology	Kubota Engine (Thailand)	Kubota Precision Machinery (Thailand)	P.T.Kubota Indonesia
Address		Amata City Industrial Estate 700/867 Moo 3, T.Nonggaka, A.Panthong, Chonburi 20160, Thailand	304 Industrial Park 2, 359 Moo 3 Khao Hinson, Phanom Sarakham, Chachoengsao, Thailand	No.360 Moo 3, T.Khao Hinson, A.Phanomsarakarm, Chachoengsao, 24120 Thailand	219/24 Moo 6 , Pinthong 3 Industrial Estate,T.Bowin A.Srirasha Chonburi, Thailand	Taman Industri Bukit Semarang Baru(BSB) Blok D.1 Kav.8, Kel. Jatibarang – Kec. Mijen – Kota Semarang, Indonesia
Site area		323,200 m ²	189,096 m ²	75,856 m ²	35,000 m ²	73,992 m ²
Site Overview		Manufacturing and sales of Tractors, Combine Harvesters and Rotary	Manufacturing of Casting components for engines and tractors	Manufacture of Diesel Engine and Machinery parts	Manufacturing of Transmission Assembly and Hydraulic Component for agricultural tractors	Manufacturing of Internal Combustion Engine (Diesel and Gasoline Engine) and components
Main Products		 Combine Harvester  Tractor	 Casting component	 Diesel engines	 Transmission	 Horizontal Diesel Engine  Gasoline Engine KGZ-GZ
INPUT						
Used amount of energy	Crude oil equivalent KL	3,818	11,285	3,923	1,135	842
Used amount of water	thousand m3	118	57	33	9	11
OUTPUT						
CO2 emissions *	ton-CO ₂ e	8,144	21,219	7,505	2,394	2,974
Water discharge	thousand m3	95	57	33	7	5
Waste discharge	Metric ton	545	8,554	651	387	80
Recycling ratio	%	100	100	100	100	100
VOC emissions	Metric ton	48	0	3	0	11

		Escorts Kubota Limited EAM-Plant1 MU/FTcompact	EAM-Plant1 Component	EAM-Plant2 Farmtrac	EAM-Plant3 Powertrac	EAM-KMC plant
Address		18/4, Mathura Road Faridabad Haryana, India	Plot No. 18/4, Mathura Road, Faridabad-121 007, Haryana, India	Plot No. 2, Sector 13, Faridabad-121 007, Haryana, India	Plot No. 3, Sector 13, Faridabad-121 007, Haryana, India	Plot No. 15/5, Mathura Road, Faridabad-121 003, Haryana, India
Site area		24,417 m ²	88,077 m ²	117,907 m ²	86,648 m ²	84,553 m ²
Site Overview		Manufacturing of Tractors and shipping of component	Manufacturing of components for Tractors	Manufacturing of Tractors	Manufacturing of Tractors & Gensets Engine	Research & development for Agri-Machinery & Construction Equipment
Main Products		 Tractor  Tractor	 Cylinder Block  Gear Box Housing	 Tractor	 Tractor  Gensets Engine	 Proto Parts & Proto Vehicles
INPUT						
Used amount of energy	Crude oil equivalent KL	2,101	1,177	5,263	2,770	1,297
Used amount of water	thousand m3	48	43	137	87	30
OUTPUT						
CO2 emissions *	ton-CO ₂ e	5,981	3,738	15,349	9,501	5,079
Water discharge	thousand m3	47	43	73	53	30
Waste discharge	Metric ton	132	57	262	390	7
Recycling ratio	%	92	99	99	98	100
VOC emissions	Metric ton	31	0	100	74	0

KUBOTA Group Overseas Production Sites, Results for FY2024 (Asia-2)

Escorts Kubota Limited ECE Plant		RED Plant
Address	Plot No. 219, Sec – 58, Ballabgarh Distt. Faridabad, Haryana 121004, India	Plot No. 115, Sector – 24, Faridabad, Haryana 121005, India
Site area	60,705 m ²	81,270 m ²
Site Overview	Manufacturing of Construction Equipment	Manufacturing of Railway equipment & Spare parts warehouse
Main Products	 Earth Moving Equipment Road Construction Equipment	 Brake system Couplers

INPUT			
Used amount of energy	Crude oil equivalent KL	2,323	1,871
Used amount of water	thousand m3	92	39
OUTPUT			
CO2 emissions *	ton-CO ₂ e	8,319	5,956
Water discharge	thousand m3	20	1
Waste discharge	Metric ton	273	72
Recycling ratio	%	100	100
VOC emissions	Metric ton	64	18

*CO₂ emissions from energy sources.