

Five-Year Financial Summary

KUBOTA Corporation and Subsidiaries

Years Ended March 31, 2010, 2009, 2008, 2007, and 2006

(¥ in millions except per share amounts)

	2010	2009	2008	2007	2006
For the year:					
Revenues	¥930,644	¥1,107,482	¥1,154,574	¥1,127,456	¥1,065,736
Ratio to previous year	84.0%	95.9%	102.4%	105.8%	107.2%
Cost of revenues	681,374	810,226	824,093	794,687	753,952
Selling, general, and administrative expenses	179,352	193,426	192,935	199,356	186,017
Other operating expenses	216	1,015	671	3,066	4,709
Operating income	69,702	102,815	136,875	130,347	121,058
Income from continuing operations	47,908	54,735	74,627	83,957	86,087
Income (loss) from discontinued operations, net of taxes	—	—	189	(1,286)	(115)
Net income	47,908	54,735	74,816	82,671	85,972
Net income attributable to Kubota Corporation:	42,326	48,064	68,026	76,457	81,034
Ratio to previous year	88.1%	70.7%	89.0%	94.4%	68.7%
Ratio to revenues	4.5%	4.3%	5.9%	6.8%	7.6%
At year-end:					
Total assets	¥1,409,033	¥1,385,824	¥1,464,270	¥1,502,532	¥1,405,402
Working capital	380,590	321,971	303,177	240,417	241,786
Long-term debt	243,333	208,588	183,945	150,105	152,024
Net assets	671,619	616,243	691,327	695,706	635,382
Total Kubota Corporation shareholders' equity	626,397	578,284	648,097	659,637	606,484
Per common share and per 5 common shares data:					
Income from continuing operations attributable to Kubota Corporation per common share:					
Basic	¥33.28	¥37.68	¥52.65	¥60.00	¥62.23
Diluted	33.28	37.68	52.65	60.00	61.76
Income from continuing operations attributable to Kubota Corporation per 5 common shares:					
Basic	¥166.38	¥188.40	¥263.27	¥299.99	¥311.13
Diluted	166.38	188.40	263.27	299.99	308.57
Net income attributable to Kubota Corporation per common share:					
Basic	¥33.28	¥37.68	¥52.80	¥59.01	¥62.14
Diluted	33.28	37.68	52.80	59.01	61.67
Net income attributable to Kubota Corporation per 5 common shares:					
Basic	¥166.38	¥188.40	¥264.01	¥295.03	¥310.69
Diluted	166.38	188.40	264.01	295.03	308.34
Kubota Corporation shareholders' equity per common share outstanding	¥492.51	¥454.60	¥506.09	¥510.75	¥466.71
Kubota Corporation shareholders' equity per 5 common shares outstanding	¥2,462.55	¥2,273.02	¥2,530.44	¥2,553.74	¥2,333.55
Cash dividends per common share	¥14	¥15	¥13	¥11	¥9
Cash dividends per 5 common shares	¥70	¥75	¥65	¥55	¥45

Notes:1. Per share amounts have been calculated per common share and per 5 common shares since each American Depositary Share represents 5 shares of common stock.

2. Cash dividends per common share are based on dividends paid during the year.

3. In accordance with Accounting Standards Codification 810, "Consolidation", the figures of the consolidated statements of income for the prior years have been reclassified to conform to the current year presentation.