

**DIRECTORS****Representative Director, President & CEO**

Yasuo Masumoto

**Chairman of the Board of Directors**

Daisuke Hatakake

**Vice Chairman of the Board of Directors**

Moriya Hayashi

**Representative Directors and  
Senior Managing Executive Officers**

Hirokazu Nara

Tetsuji Tomita

**Director and Managing Executive Officer**

Satoru Sakamoto

**Directors**

Yuzuru Mizuno

Kan Trakulhoon

**CORPORATE AUDITORS**

Yoshiharu Nishiguchi

Toshihiro Fukuda

Masao Morishita

Yoshiro Suekawa

Masanobu Wakabayashi

**EXECUTIVE OFFICERS****Senior Managing Executive Officer**

Eisaku Shinohara

**Managing Executive Officers**

Morimitsu Katayama

Nobuyuki Toshikuni

Masayoshi Kitaoka

Masatoshi Kimata

Nobuyo Shioji

Takeshi Torigoe

Hideki Iwabu

**Executive Officers**

Takashi Yoshii

Kohkichi Uji

Toshihiro Kubo

Kenshiro Ogawa

Tetsu Fukui

Satoshi Iida

Shigeru Kimura

Katsuyuki Iwana

Masakazu Tanaka

Taichi Itoh

Yujiro Kimura

Shinji Sasaki

Hiroshi Matsuki

Yuichi Kitao

Kunio Suwa

**Stock Listings**

Domestic: Tokyo and Osaka

Overseas: New York

**Transfer Agent for Common Stock**

The Chuo Mitsui Trust and Banking Company, Limited

2-21, Kitahama 2-chome, Chuo-ku,

Osaka 541-0041, Japan

**Depository and Transfer Agent for ADRs**

JPMorgan Chase Bank, N.A.

4 New York Plaza, New York,

NY 10004, U.S.A.

**ADR Holder Contact**

JPMorgan Service Center

P.O. Box 64504,

St. Paul, MN 55164-0504, U.S.A.

Phone: (1)-800-990-1135

**Investor Inquiries****Head Office**

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Naniwa-ku, Osaka 556-8601, Japan

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Chuo-ku, Tokyo 103-8310, Japan

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Financial information and CSR reports are available on Kubota's Web site:

<http://www.kubota.co.jp/>

**NYSE Corporate Governance Standards**

The Company has made available on its Web site (<http://www.kubota.co.jp/ir/english/cgs/index.html>) a general summary of the significant differences between its corporate governance practices and those followed by U.S. companies under New York Stock Exchange (NYSE) listing standards.