

	Millions of Yen			Thousands of U.S. Dollars (Note 1)
	2009	2008	2007	2009
<b>Operating activities:</b>				
Net income	¥ 48,064	¥ 68,026	¥ 76,457	\$ 490,449
Adjustments to reconcile net income to net cash provided by (used in) operating activities:				
Depreciation and amortization	31,242	30,565	27,097	318,796
(Gain) loss on sales of securities	116	(704)	(1,313)	1,184
Gain on nonmonetary exchange of securities	—	—	(997)	—
Valuation loss on other investments	8,618	6,715	524	87,939
(Gain) loss from disposal of fixed assets	(151)	925	1,172	(1,541)
Minority interests in earnings of subsidiaries	6,671	6,790	6,214	68,071
Equity in net income of affiliated companies	(222)	(94)	(1,353)	(2,265)
Deferred income taxes	5,109	4,115	953	52,133
Change in assets and liabilities:				
(Increase) decrease in notes and accounts receivable	(128,586)	31,750	35	(1,312,102)
Increase in inventories	(35,636)	(6,656)	(24,255)	(363,633)
(Increase) decrease in interest in sold receivables	70,132	(6,763)	(2,608)	715,632
Increase in other current assets	(21,322)	(13,309)	(1,327)	(217,571)
Increase (decrease) in trade notes and accounts payable	(19,771)	(23,311)	11,999	(201,745)
Increase (decrease) in income taxes payable	(7,008)	(10,842)	11,305	(71,510)
Increase in other current liabilities	28,727	7,539	5,085	293,132
Decrease in accrued retirement and pension costs	(10,054)	(10,998)	(10,942)	(102,592)
Other	1,494	6,362	(1,216)	15,245
Net cash provided by (used in) operating activities	(22,577)	90,110	96,830	(230,378)
<b>Investing activities:</b>				
Purchases of fixed assets	(32,959)	(35,735)	(34,286)	(336,316)
Purchases of investments and change in loan receivables	(5,908)	3,337	(1,311)	(60,286)
Proceeds from sales of property, plant, and equipment	2,961	115	3,709	30,214
Proceeds from sales of investments	261	490	2,391	2,663
Increase in finance receivables	(193,495)	(196,494)	(190,098)	(1,974,439)
Collection of finance receivables	154,935	155,202	129,442	1,580,970
Other	184	741	146	1,878
Net cash used in investing activities	(74,021)	(72,344)	(90,007)	(755,316)
<b>Financing activities:</b>				
Proceeds from issuance of long-term debt	129,967	113,962	86,434	1,326,194
Repayments of long-term debt	(74,386)	(84,895)	(73,654)	(759,041)
Net increase (decrease) in short-term borrowings	54,619	(15,840)	(5,937)	557,337
Cash dividends	(19,193)	(16,777)	(14,274)	(195,847)
Purchases of treasury stock	(5,338)	(7,997)	(8,515)	(54,469)
Other	(809)	(133)	(889)	(8,255)
Net cash provided by (used in) financing activities	84,860	(11,680)	(16,835)	865,919
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>(7,541)</b>	<b>97</b>	<b>755</b>	<b>(76,949)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(19,279)</b>	<b>6,183</b>	<b>(9,257)</b>	<b>(196,724)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>88,784</b>	<b>82,601</b>	<b>91,858</b>	<b>905,959</b>
<b>Cash and cash equivalents, end of year</b>	<b>¥ 69,505</b>	<b>¥ 88,784</b>	<b>¥ 82,601</b>	<b>\$ 709,235</b>

See notes to consolidated financial statements.