

Five-Year Financial Summary

Kubota Corporation and Subsidiaries Years Ended March 31, 2009, 2008, 2007, 2006, and 2005

	Millions of Yen (Except Per Share Information)					Thousands of U.S. Dollars (Except Per Share Information) (Note 1)
	2009	2008	2007	2006	2005	2009
For the year						
Revenues	¥1,107,482	¥1,154,574	¥1,127,456	¥1,065,736	¥ 994,483	\$11,300,837
Ratio to previous year	95.9%	102.4%	105.8%	107.2%	105.9%	
Cost of revenues	810,226	824,093	794,687	753,952	716,495	8,267,612
Selling, general, and administrative expenses	193,426	192,935	199,356	186,017	182,498	1,973,735
Loss from disposal and impairment of businesses and fixed assets	1,015	671	3,066	4,709	1,414	10,357
Operating income	102,815	136,875	130,347	121,058	94,076	1,049,133
Income from continuing operations	48,064	67,837	77,743	81,149	107,132	490,449
Income (loss) from discontinued operations, net of taxes	—	189	(1,286)	(115)	10,769	—
Net income:	48,064	68,026	76,457	81,034	117,901	490,449
Ratio to previous year	70.7%	89.0%	94.4%	68.7%	1,007.7%	
Ratio to revenues	4.3%	5.9%	6.8%	7.6%	11.9%	
At year-end						
Total assets	¥1,385,824	¥1,464,270	¥1,502,532	¥1,405,402	¥1,193,056	\$14,141,061
Working capital	321,971	303,177	240,417	241,786	171,326	3,285,418
Long-term debt	208,588	183,945	150,105	152,024	117,488	2,128,449
Total shareholders' equity	578,284	648,097	659,637	606,484	481,019	5,900,857
Per common share and per 5 common shares data (Yen and U.S. Dollars):						
Income from continuing operations per common share:						
Basic	¥37.68	¥52.65	¥60.00	¥62.23	¥80.97	\$0.38
Diluted	37.68	52.65	60.00	61.76	78.91	0.38
Income from continuing operations per 5 common shares:						
Basic	¥188.40	¥263.27	¥299.99	¥311.13	¥404.86	\$1.92
Diluted	188.40	263.27	299.99	308.57	394.55	1.92
Net income per common share:						
Basic	¥37.68	¥52.80	¥59.01	¥62.14	¥89.11	\$0.38
Diluted	37.68	52.80	59.01	61.67	86.83	0.38
Net income per 5 common shares:						
Basic	¥188.40	¥264.01	¥295.03	¥310.69	¥445.56	\$1.92
Diluted	188.40	264.01	295.03	308.34	434.16	1.92
Shareholders' equity per common share outstanding	¥454.60	¥506.09	¥510.75	¥466.71	¥369.90	\$4.64
Shareholders' equity per 5 common shares outstanding	¥2,273.02	¥2,530.44	¥2,553.74	¥2,333.55	¥1,849.49	\$23.19
Cash dividends per common share	¥15	¥13	¥11	¥9	¥6	\$0.15
Cash dividends per 5 common shares	¥75	¥65	¥55	¥45	¥30	\$0.77

Notes: 1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥98=US\$1. See Note 1 to the consolidated financial statements.
2. Per share amounts have been calculated per common share and per 5 common shares since each American Depositary Share represents 5 shares of common stock.
3. Cash dividends per common share are based on dividends paid during the year.