

Consolidated Balance Sheets

Kubota Corporation and Subsidiaries March 31, 2008 and 2007

	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2008	2007	2008
ASSETS			
Current assets:			
Cash and cash equivalents	¥ 88,784	¥ 82,601	\$ 887,840
Notes and accounts receivable (Notes 3, 6, 7, 10 and 18):			
Trade notes	70,645	82,491	706,450
Trade accounts	209,275	235,728	2,092,750
Less: Allowance for doubtful notes and accounts receivable	(1,983)	(2,011)	(19,830)
Short-term finance receivables—net (Notes 5, 6, 7, 15 and 18)	113,409	97,798	1,134,090
Inventories (Note 2)	206,220	205,658	2,062,200
Interest in sold receivables (Note 18)	77,767	74,247	777,670
Other current assets (Notes 6, 7, 11 and 15)	58,521	40,588	585,210
Total current assets	822,638	817,100	8,226,380
Investments and long-term finance receivables:			
Investments in and loan receivables to affiliated companies (Note 3)	13,646	13,754	136,460
Other investments (Note 4)	145,322	215,130	1,453,220
Long-term finance receivables—net (Notes 5, 6, 7, 15 and 18)	191,523	170,031	1,915,230
Total investments and long-term finance receivables	350,491	398,915	3,504,910
Property, plant, and equipment (Notes 7 and 17):			
Land	92,208	90,416	922,080
Buildings	211,570	208,529	2,115,700
Machinery and equipment	372,425	362,732	3,724,250
Construction in progress	6,225	8,216	62,250
Total	682,428	669,893	6,824,280
Accumulated depreciation	(444,355)	(432,247)	(4,443,550)
Net property, plant, and equipment	238,073	237,646	2,380,730
Other assets:			
Long-term trade accounts receivable	26,605	27,701	266,050
Other (Notes 8, 11 and 17)	27,444	23,981	274,440
Less: Allowance for doubtful non-current receivables (Note 6)	(981)	(2,811)	(9,810)
Total other assets	53,068	48,871	530,680
Total	¥1,464,270	¥1,502,532	\$14,642,700

See notes to consolidated financial statements.

LIABILITIES AND SHAREHOLDERS' EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2008	2007	2008
Current liabilities:			
Short-term borrowings (Note 7)	¥ 113,087	¥ 128,365	\$ 1,130,870
Trade notes payable	21,232	30,487	212,320
Trade accounts payable	191,042	206,808	1,910,420
Advances received from customers	4,748	3,699	47,480
Notes and accounts payable for capital expenditures	15,436	20,895	154,360
Accrued payroll costs	27,680	28,277	276,800
Accrued expenses	32,608	32,498	326,080
Income taxes payable	12,908	23,945	129,080
Other current liabilities (Notes 11, 15 and 17)	34,744	30,280	347,440
Current portion of long-term debt (Notes 7 and 17)	65,976	71,429	659,760
Total current liabilities	519,461	576,683	5,194,610
Long-term liabilities:			
Long-term debt (Notes 7, 15 and 17)	183,945	150,105	1,839,450
Accrued retirement and pension costs (Note 8)	43,790	27,306	437,900
Other long-term liabilities (Note 11)	25,747	52,732	257,470
Total long-term liabilities	253,482	230,143	2,534,820
Commitments and contingencies (Note 17)			
Minority interests	43,230	36,069	432,300
Shareholders' equity (Notes 9 and 13):			
Common stock, authorized 1,874,700,000 shares in 2008 and 2007, respectively issued 1,285,919,180 shares and 1,291,919,180 shares in 2008 and 2007, respectively	84,070	84,070	840,700
Capital surplus	93,150	93,150	931,500
Legal reserve	19,539	19,539	195,390
Retained earnings (Note 3)	423,927	376,815	4,239,270
Accumulated other comprehensive income	31,177	86,247	311,770
Treasury stock (5,315,673 shares and 406,439 shares in 2008 and 2007, respectively), at cost	(3,766)	(184)	(37,660)
Total shareholders' equity	648,097	659,637	6,480,970
Total	¥1,464,270	¥1,502,532	\$14,642,700