

Five-Year Financial Summary

Kubota Corporation and Subsidiaries Years Ended March 31, 2008, 2007, 2006, 2005, and 2004

	Millions of Yen (Except Per Share Information)					Thousands of U.S. Dollars (Except Per Share Information) (Note 1)
	2008	2007	2006	2005	2004	2008
For the year						
Revenues	¥1,154,574	¥1,127,456	¥1,065,736	¥ 994,483	¥ 939,234	\$11,545,740
Ratio to previous year	102.4%	105.8%	107.2%	105.9%	100.5%	
Cost of revenues	824,093	794,687	753,952	716,495	703,938	8,240,930
Selling, general, and administrative expenses	192,935	199,356	186,017	182,498	199,062	1,929,350
Loss from disposal and impairment of businesses and fixed assets	671	3,066	4,709	1,414	6,359	6,710
Operating income	136,875	130,347	121,058	94,076	29,875	1,368,750
Income from continuing operations	67,837	77,743	81,149	107,132	12,848	678,370
Income (loss) from discontinued operations, net of taxes	189	(1,286)	(115)	10,769	(1,148)	1,890
Net income:	68,026	76,457	81,034	117,901	11,700	680,260
Ratio to previous year	89.0%	94.4%	68.7%	1,007.7%	—	
Ratio to revenue	5.9%	6.8%	7.6%	11.9%	1.2%	
At year-end						
Total assets	¥1,464,270	¥1,502,532	¥1,405,402	¥1,193,056	¥1,124,225	\$14,642,700
Working capital	303,177	240,417	241,786	171,326	199,747	3,031,770
Long-term debt	183,945	150,105	152,024	117,488	144,845	1,839,450
Total shareholders' equity	648,097	659,637	606,484	481,019	391,082	6,480,970
Per common share and per 5 common shares data (Yen and U.S. Dollars):						
Income from continuing operations per common share:						
Basic	¥52.65	¥60.00	¥62.23	¥80.97	¥9.57	\$0.53
Diluted	52.65	60.00	61.76	78.91	9.34	0.53
Income from continuing operations per 5 common shares:						
Basic	¥263.27	¥299.99	¥311.13	¥404.86	¥47.86	\$2.63
Diluted	263.27	299.99	308.57	394.55	46.70	2.63
Net income per common share:						
Basic	¥52.80	¥59.01	¥62.14	¥89.11	¥8.72	\$0.53
Diluted	52.80	59.01	61.67	86.83	8.53	0.53
Net income per 5 common shares:						
Basic	¥264.01	¥295.03	¥310.69	¥445.56	¥43.58	\$2.64
Diluted	264.01	295.03	308.34	434.16	42.64	2.64
Shareholders' equity per common share outstanding	¥506.09	¥510.75	¥466.71	¥369.90	¥291.81	\$5.06
Shareholders' equity per 5 common shares outstanding	¥2,530.44	¥2,553.74	¥2,333.55	¥1,849.49	¥1,459.05	\$25.30
Cash dividends per common share	¥13	¥11	¥9	¥6	¥6	\$0.13
Cash dividends per 5 common shares	¥65	¥55	¥45	¥30	¥30	\$0.65

- Notes:
1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥100=US\$1. See Note 1 to the consolidated financial statements.
 2. The Company has not accounted for a nonmonetary security exchange transaction that occurred during the year ended March 31, 1997 in accordance with accounting principles generally accepted in the United States of America. See Note 1 to the consolidated financial statements.
 3. Per share amounts have been calculated per common share and per 5 common shares since each American Depositary Share represents 5 shares of common stock.
 4. Cash dividends per common share are based on dividends paid during the year.
 5. In accordance with Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets", the figures of the consolidated statements of income for the prior years related to the discontinued operations have been separately reported from the ongoing operating results to conform with the current year presentation. See Note 19 to the consolidated financial statements.