

## Directors and Corporate Auditors

### President and Representative Director

Daisuke Hatakake

### Executive Vice President and Representative Director

Moriya Hayashi

### Executive Managing Directors

Yoshihiro Fujio

Toshihiro Fukuda

Yasuo Masumoto

### Managing Directors

Yoshiharu Nishiguchi

Eisaku Shinohara

Nobuo Izawa

Yoshihiko Tabata

Kazunobu Ueta

### Directors

Tokuji Ohgi

Morimitsu Katayama

Nobuyuki Toshikuni

Hirokazu Nara

Masayoshi Kitaoka

Tetsuji Tomita

Masatoshi Kimata

Nobuyo Shioji

Takeshi Torigoe

Satoru Sakamoto

Hideki Iwabu

### Corporate Auditors

Susumu Sumikura

Junichi Maeda

Yuzuru Mizuno

Teisuke Sono

Yoshio Suekawa

### NYSE Corporate Governance Standards

The Company has made available on its Web site (<http://www.kubota.co.jp/ir/english/cgs/index.html>) a general summary of the significant differences between its corporate governance practices and those followed by U.S. companies under New York Stock Exchange listing standards.

## Investor Information

### Stock Listings

Domestic: Tokyo and Osaka

Overseas: New York and Frankfurt

### Transfer Agent for Common Stock

The Chuo Mitsui Trust

and Banking Company, Limited

2-21, Kitahama 2-chome, Chuo-ku,

Osaka 541-0041, Japan

### Depository and Transfer Agent for ADRs

JPMorgan Chase Bank, N.A.

4 New York Plaza, New York,

NY 10004, U.S.A.

### ADR Holder Contact

JPMorgan Service Center

P.O. Box 3408,

South Hackensack, NJ 07606-3408, U.S.A.

Phone: 1-800-990-1135

Facsimile: 1-201-680-4604

### Investor Inquiries

#### Head Office

Finance & Accounting Dept.

2-47, Shikitsuhigashi 1-chome,

Naniwa-ku, Osaka 556-8601, Japan

Phone: (81)-6-6648-2111

Facsimile: (81)-6-6648-3862

#### Tokyo Office

Tokyo Administration Dept.

1-3, Nihonbashi-Muromachi 3-chome,

Chuo-ku, Tokyo 103-8310, Japan

Phone: (81)-3-3245-3111

Facsimile: (81)-3-3245-3049

Financial information and environmental reports are available on Kubota's Web site:

<http://www.kubota.co.jp/>