

## Five-Year Financial Summary

Kubota Corporation and Subsidiaries Years Ended March 31, 2006, 2005, 2004, 2003, and 2002

	Millions of Yen (Except Per Share Information)					Thousands of U.S. Dollars (Except Per Share Information) (Note 1)
	2006	2005	2004	2003	2002	2006
<b>For the year</b>						
Net sales	<b>¥1,051,040</b>	¥ 983,226	¥ 929,876	¥ 925,788	¥ 965,429	<b>\$ 8,983,248</b>
Percentage of previous year	<b>106.9%</b>	105.7%	100.4%	95.9%	98.1%	
Cost of sales	<b>747,380</b>	713,312	701,718	695,543	729,834	<b>6,387,864</b>
Selling, general, and administrative expenses	<b>185,451</b>	181,727	199,189	180,857	188,112	<b>1,585,051</b>
Loss from disposal and impairment of businesses and fixed assets	<b>4,709</b>	1,414	6,359	2,816	12,788	<b>40,248</b>
Operating income	<b>113,500</b>	86,773	22,610	46,572	34,695	<b>970,085</b>
Income from continuing operations	<b>81,034</b>	106,801	12,495	8,995	9,838	<b>692,598</b>
Income (loss) from discontinued operations, net of taxes	<b>—</b>	11,100	(795)	(16,999)	(308)	<b>—</b>
Net income (loss):	<b>81,034</b>	117,901	11,700	(8,004)	9,530	<b>692,598</b>
Percentage of previous year	<b>68.7%</b>	1,007.7%	—	—	97.3%	
Percentage of net sales	<b>7.7%</b>	12.0%	1.3%	(0.9)%	1.0%	
Net income (loss) per common share (Yen and U.S. Dollars):						
Basic	<b>¥62.14</b>	¥89.11	¥8.72	¥(5.84)	¥6.78	<b>\$0.53</b>
Diluted	<b>61.67</b>	86.83	8.53	(5.84)	6.67	<b>0.53</b>
Net income (loss) per 5 common shares (Yen and U.S. Dollars):						
Basic	<b>¥311</b>	¥446	¥44	¥(29)	¥34	<b>\$2.66</b>
Diluted	<b>308</b>	434	43	(29)	33	<b>2.63</b>
Cash dividends per common share (Yen and U.S. Dollars):	<b>¥9</b>	¥6	¥6	¥6	¥6	<b>\$0.08</b>
Cash dividends per 5 common shares (Yen and U.S. Dollars):	<b>¥45</b>	¥30	¥30	¥30	¥30	<b>\$0.38</b>
<b>At year-end</b>						
Total assets	<b>¥1,405,402</b>	¥1,193,056	¥1,124,225	¥1,139,011	¥1,200,117	<b>\$12,011,983</b>
Working capital	<b>241,786</b>	171,326	199,747	159,221	169,428	<b>2,066,547</b>
Long-term debt	<b>152,024</b>	117,488	144,845	155,966	167,850	<b>1,299,351</b>
Total shareholders' equity	<b>606,484</b>	481,019	391,082	315,443	394,970	<b>5,183,624</b>
Shareholders' equity per common share outstanding (Yen and U.S. Dollars):	<b>¥466.71</b>	¥369.90	¥291.81	¥234.45	¥284.07	<b>\$3.99</b>
Shareholders' equity per 5 common shares outstanding (Yen and U.S. Dollars):	<b>¥2,334</b>	¥1,849	¥1,459	¥1,172	¥1,420	<b>\$19.95</b>

Notes: 1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥117=US\$1. See Note 1 to the consolidated financial statements.

2. The Company has not accounted for a nonmonetary security exchange transaction that occurred during the year ended March 31, 1997 in accordance with accounting principles generally accepted in the United States of America. See Note 1 to the consolidated financial statements.

3. Per share amounts have been calculated per common share and per 5 common shares since each American Depository Share represents 5 shares of common stock.

4. Cash dividends per common share are based on dividends paid during the year.