

DIRECTORS AND CORPORATE AUDITORS

President and Representative Director

Daisuke Hatakake

Executive Vice President and Representative Director

Akio Nishino

Executive Managing Directors

Yoshihiro Fujio
Moriya Hayashi
Toshihiro Fukuda

Managing Directors

Yasuo Masumoto
Yoshiharu Nishiguchi
Eisaku Shinohara
Nobuo Izawa

Directors

Yoshihiko Tabata
Kazunobu Ueta
Takashi Shoji
Tokuji Ohgi
Morimitsu Katayama
Nobuyuki Toshikuni
Hirokazu Nara
Masayoshi Kitaoka
Tetsuji Tomita
Masatoshi Kimata

Corporate Auditors

Masamichi Nakahiro
Susumu Sumikura
Junichi Maeda
Teisuke Sono
Yoshio Suekawa
Yuzuru Mizuno

INVESTOR INFORMATION

Stock Listings

Domestic: Tokyo and Osaka
Overseas: New York and Frankfurt

Transfer Agent for Common Stock

The Chuo Mitsui Trust
and Banking Company, Limited
2-21, Kitahama 2-chome, Chuo-ku,
Osaka 541-0041, Japan

Depository and Transfer Agent for ADRs

JPMorgan Chase Bank
270 Park Avenue, New York,
NY 10017-2070, U.S.A.

ADR Holder Contact

JPMorgan Service Center
P.O. Box 43013
Providence, RI 02940-3013
Phone: 781-575-5328
Facsimile: 781-575-4082

Investor Inquiries

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Facsimile: (81)-3-3245-3049

Financial information and environmental reports are available
on Kubota's Web site:
<http://www.kubota.co.jp/>

NYSE Corporate Governance Standards

The Company has made available on its Web site (<http://www.kubota.co.jp/ir/english/cgs/index.html>) a general summary of the significant differences between its corporate governance practices and those followed by U.S. companies under New York Stock Exchange listing standards.