

# FIVE-YEAR FINANCIAL SUMMARY

Kubota Corporation and Subsidiaries Years Ended March 31, 2005, 2004, 2003, 2002, and 2001

	Millions of Yen (Except Per Share Information)					Thousands of U.S. Dollars (Except Per Share Information) (Note 1)
	2005	2004	2003	2002	2001	2005
<b>For the year</b>						
Net sales	¥ 983,226	¥ 930,237	¥ 926,145	¥ 965,791	¥ 984,767	<b>\$9,189,028</b>
Percentage of previous year	<b>105.7%</b>	100.4%	95.9%	98.1%	101.0%	
Cost of sales	<b>713,312</b>	701,727	695,571	729,863	742,516	<b>6,666,468</b>
Selling, general, and administrative expenses	<b>181,727</b>	199,768	181,353	188,713	198,569	<b>1,698,383</b>
Loss (gain) from disposal and impairment of businesses and fixed assets	<b>(4,112)</b>	6,893	19,608	12,791	489	<b>(38,430)</b>
Operating income	<b>92,299</b>	21,849	29,613	34,424	43,193	<b>862,607</b>
Cumulative effect of an accounting change	—	—	—	—	(21,559)	—
Net income (loss):	<b>117,901</b>	11,700	(8,004)	9,530	9,795	<b>1,101,879</b>
Percentage of previous year	<b>1,007.7%</b>	—	—	97.3%	59.6%	
Percentage of net sales	<b>12.0%</b>	1.3%	(0.9)%	1.0%	1.0%	
Net income (loss) per common share (Yen and U.S. Dollars):						
Basic	<b>¥89.11</b>	¥8.72	¥(5.84)	¥6.78	¥6.95	<b>\$0.83</b>
Diluted	<b>86.83</b>	8.53	(5.84)	6.67	6.83	<b>0.81</b>
Net income (loss) per 5 common shares (Yen and U.S. Dollars):						
Basic	<b>¥446</b>	¥44	¥(29)	¥34	¥35	<b>\$4.17</b>
Diluted	<b>434</b>	43	(29)	33	34	<b>4.06</b>
Pro forma amounts assuming accounting change was applied retroactively:						
Net income					¥31,354	
Net income per common share (Yen):						
Basic					¥22	
Diluted					21	
Net income per 5 common shares (Yen):						
Basic					¥111	
Diluted					104	
Cash dividends per common share (Yen and U.S. Dollars):	<b>¥6</b>	¥6	¥6	¥6	¥6	<b>\$0.06</b>
Cash dividends per 5 common shares (Yen and U.S. Dollars):	<b>¥30</b>	¥30	¥30	¥30	¥30	<b>\$0.28</b>
<b>At year-end</b>						
Total assets	<b>¥1,193,056</b>	¥1,124,225	¥1,139,011	¥1,200,117	¥1,290,756	<b>\$11,150,056</b>
Working capital	<b>171,326</b>	199,747	159,221	169,428	162,644	<b>1,601,178</b>
Long-term debt	<b>117,488</b>	144,845	155,966	167,850	182,238	<b>1,098,019</b>
Total shareholders' equity	<b>481,019</b>	391,082	315,443	394,970	434,979	<b>4,495,505</b>
Shareholders' equity per common share outstanding (Yen and U.S. Dollars):	<b>¥369.90</b>	¥291.81	¥234.45	¥284.07	¥308.54	<b>\$3.46</b>
Shareholders' equity per 5 common shares outstanding (Yen and U.S. Dollars):	<b>¥1,849</b>	¥1,459	¥1,172	¥1,420	¥1,543	<b>\$17.28</b>

- Notes: 1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥107=US\$1. See Note 1 to the consolidated financial statements.  
2. The Company has not accounted for a nonmonetary security exchange transaction in accordance with accounting principles generally accepted in the United States of America. See Note 1 to the consolidated financial statements.  
3. Per share amounts have been calculated per common share and per 5 common shares since each American Depository Share represents 5 shares of common stock.  
4. Cash dividends per common share are based on dividends paid during the year.  
5. Pro forma data reflect the effect of an accounting change in retirement and pension costs to account for actuarial gains and losses in accordance with its current policy as described in Note 6 to the consolidated financial statements.  
6. Working capital is the amount of total current assets less total current liabilities in the consolidated balance sheets. Working capital from 2001 through 2004 was restated as described in Note 17 to the consolidated financial statements.