

Consolidated Balance Sheets

Kubota Corporation and Subsidiaries March 31, 2004 and 2003

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2004	2003	2004
Current assets:			
Cash and cash equivalents	¥ 81,221	¥ 67,362	\$ 766,236
Short-term investments (Note 4)	3,001	10	28,311
Notes and accounts receivable (Notes 3 and 15):			
Trade notes	73,834	81,588	696,547
Trade accounts	206,609	252,537	1,949,142
Finance receivables—net	114,713	90,338	1,082,198
Less: Allowance for doubtful notes and accounts receivable	(3,054)	(4,089)	(28,811)
Inventories (Note 2)	142,973	151,245	1,348,802
Other current assets (Notes 9 and 15)	62,105	53,359	585,896
Total current assets	681,402	692,350	6,428,321
Investments:			
Investments in and advances to affiliated companies (Note 3)	12,982	12,119	122,472
Other investments (Note 4)	148,482	79,959	1,400,773
Total investments	161,464	92,078	1,523,245
Property, plant, and equipment:			
Land	81,671	78,552	770,481
Buildings	200,535	195,497	1,891,840
Machinery and equipment	364,572	447,956	3,439,358
Construction in progress	2,313	5,451	21,821
Total	649,091	727,456	6,123,500
Accumulated depreciation	(426,345)	(474,901)	(4,022,123)
Net property, plant, and equipment	222,746	252,555	2,101,377
Other assets (Note 9)	58,613	102,028	552,953
Total	¥1,124,225	¥1,139,011	\$10,605,896

See notes to consolidated financial statements.

LIABILITIES AND SHAREHOLDERS' EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2004	2003	2004
Current liabilities:			
Short-term borrowings (Note 5)	¥ 85,999	¥ 95,568	\$ 811,311
Trade notes payable	35,309	37,544	333,104
Trade accounts payable	158,397	168,240	1,494,311
Advances received from customers	6,026	7,244	56,849
Notes and accounts payable for capital expenditures	7,747	14,803	73,085
Accrued payroll costs	23,519	23,791	221,877
Accrued expenses	21,545	22,079	203,255
Income taxes payable	15,179	10,150	143,198
Other current liabilities (Note 14)	25,101	24,115	236,802
Current portion of long-term debt (Note 5)	35,858	75,830	338,283
Total current liabilities	414,680	479,364	3,912,075
Long-term liabilities:			
Long-term debt (Note 5)	144,845	155,966	1,366,462
Accrued retirement and pension costs (Note 6)	143,679	159,805	1,355,462
Other long-term liabilities (Note 9)	14,293	15,184	134,840
Total long-term liabilities	302,817	330,955	2,856,764
Commitments and contingencies (Note 14)			
Minority interests	15,646	13,249	147,604
Shareholders' equity (Notes 7 and 11):			
Common stock, authorized 2,000,000,000 shares; outstanding 1,340,197,124 shares and 1,345,450,014 shares in 2004 and 2003, respectively	78,156	78,156	737,321
Additional paid-in capital	87,263	87,263	823,236
Legal reserve	19,539	19,539	184,330
Retained earnings	204,156	200,517	1,926,000
Accumulated other comprehensive income (loss)	26,075	(48,095)	245,991
Treasury stock (69,611,854 shares and 64,358,964 shares in 2004 and 2003, respectively), at cost	(24,107)	(21,937)	(227,425)
Total shareholders' equity	391,082	315,443	3,689,453
Total	¥1,124,225	¥1,139,011	\$10,605,896