

Five-Year Financial Summary

Kubota Corporation and Subsidiaries Years Ended March 31, 2002, 2001, 2000, 1999, and 1998

| | Millions of Yen (Except Per Share Information) | | | | | Thousands of U.S. Dollars (Except Per Share Information) |
|-------------------------------------------------------------------------------------|---------------------------------------------------|------------|------------|------------|------------|-------------------------------------------------------------------|
| | 2002 | 2001 | 2000 | 1999 | 1998 | 2002 |
| For the year | | | | | | |
| Net sales | ¥ 976,097 | ¥ 994,493 | ¥ 987,265 | ¥ 976,652 | ¥1,029,437 | \$7,339,075 |
| Percentage of previous year | 98.2% | 100.7% | 101.1% | 94.9% | 90.2% | |
| Cost of sales | 729,863 | 742,516 | 738,838 | 729,488 | 767,588 | 5,487,692 |
| Selling, general, and administrative expenses | 199,019 | 208,295 | 212,757 | 214,361 | 214,345 | 1,496,383 |
| Loss from disposal of businesses and fixed assets | 12,791 | 489 | 6,499 | 1,819 | 34,792 | 96,173 |
| Operating income | 34,424 | 43,193 | 29,171 | 30,984 | 12,712 | 258,827 |
| Cumulative effect of an accounting change | — | (21,559) | — | — | — | — |
| Net income | 9,530 | 9,795 | 16,428 | 15,106 | 27,683 | 71,654 |
| Percentage of previous year | 97.3% | 59.6% | 108.8% | 54.6% | 95.6% | |
| Percentage of net sales | 1.0% | 1.0% | 1.7% | 1.5% | 2.7% | |
| Net income per 20 common shares (Yen and U.S. Dollars): | | | | | | |
| Basic | ¥136 | ¥139 | ¥233 | ¥214 | ¥393 | \$1.02 |
| Diluted | 133 | 137 | 221 | 203 | 361 | 1.00 |
| Pro forma amounts assuming accounting change was applied retroactively: | | | | | | |
| Net income (loss) | | ¥31,354 | ¥14,881 | ¥(1,137) | ¥27,985 | |
| Net income (loss) per 20 common shares: (Yen): | | | | | | |
| Basic | | ¥445 | ¥211 | ¥(16) | ¥397 | |
| Diluted | | 415 | 201 | (16) | 365 | |
| At year-end | | | | | | |
| Total assets | ¥1,200,117 | ¥1,290,756 | ¥1,320,605 | ¥1,378,324 | ¥1,431,105 | \$9,023,436 |
| Working capital | 209,210 | 201,013 | 226,351 | 237,297 | 218,442 | 1,573,008 |
| Long-term debt | 167,850 | 182,238 | 233,257 | 266,195 | 254,354 | 1,262,030 |
| Total shareholders' equity | 394,970 | 434,979 | 449,647 | 424,443 | 434,481 | 2,969,699 |
| Shareholders' equity per 20 common shares outstanding (Yen and U.S. Dollars): | ¥5,681 | ¥6,171 | ¥6,380 | ¥6,022 | ¥6,164 | \$42.71 |

Notes: 1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥133=US\$1. See Note 1 to the consolidated financial statements.

2. The Company has not accounted for a nonmonetary security exchange transaction in accordance with accounting principles generally accepted in the United States of America. See Note 1 to the consolidated financial statements.

3. Pro forma data reflects the effect of an accounting change in retirement and pension costs described in Note 6 to the consolidated financial statements.