

**Chairman
and Representative Director**

Osamu Okamoto

**President
and Representative Director**

Yoshikuni Dobashi

**Executive Managing Director
and Representative Director**

Takeshi Oka

Executive Managing Directors

Mitsuo Iwanaga

Tomomi Soh

Mikio Kinoshita

Managing Directors

Yoshihiro Kinugasa

Kazuya Nakamura

Mitsuku Yamamoto

Toshio Kubo

Katsuro Konishi

Tatsuo Arata

Masakatsu Yamamoto

Okihiro Asada

Tsuyoshi Hayashi

Directors

Yoji Okihara

Tadahiko Kinoshita

Daisuke Hatakake

Masatake Matsui

Koh Shimizu

Toshi Nakajima

Masaru Ishiguro

Nobuhiro Sakamoto

Akira Seike

Akio Nishino

Toshiyuki Yotsumoto

Corporate Auditors

Masayoshi Fujita

Toshi Tanaka

Masamichi Nakahiro

Tohru Hirata

Sunao Kobayashi

Stock Listings

Domestic: Tokyo, Osaka,
and four other stock exchanges
Overseas: New York and Frankfurt

Transfer Agent for Common Stock

The Chuo Mitsui Trust and Banking
Company, Limited
2-21, Kitahama 2-chome, Chuo-ku, Osaka
541-0041, Japan

Depository for ADR Holders

Morgan Guaranty Trust Company
of New York
60 Wall Street, New York,
New York 10260-0060, U.S.A.

Investor Inquiries**Head Office**

Finance & Accounting Dept.
2-47, Shikitsuhigashi 1-chome,
Naniwa-ku, Osaka 556-8601, Japan
Phone: (81)-6-6648-2111
Facsimile: (81)-6-6648-3862

Tokyo Office

General Affairs Dept.
1-3, Nihonbashi-Muromachi 3-chome,
Chuo-ku, Tokyo 103-8310, Japan
Phone: (81)-3-3245-3111
Facsimile: (81)-3-3245-3049

New York Office

320 Park Avenue, 23rd Floor,
New York, New York 10022, U.S.A.
Phone: (1)-212-355-2440
Facsimile: (1)-212-355-2124

Financial information and environmental reports
are available on Kubota's web site.
<http://www.kubota.co.jp/english/index.html>