

CONSOLIDATED BALANCE SHEETS

Kubota Corporation and Subsidiaries March 31, 2000 and 1999

ASSETS	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2000	1999	2000
Current assets:			
Cash and cash equivalents	¥ 78,642	¥ 94,715	\$ 741,906
Short-term investments (Note 4)	8,015	13,325	75,613
Notes and accounts receivable (Note 3):			
Trade notes	117,047	117,829	1,104,217
Trade accounts	216,777	257,822	2,045,066
Finance receivables	68,059	61,945	642,066
Other	13,069	13,359	123,293
Less: Unearned income	(6,579)	(5,577)	(62,066)
Allowance for doubtful receivables	(3,454)	(4,940)	(32,585)
Inventories (Note 2)	173,080	182,455	1,632,830
Prepaid expenses and other (Note 9)	44,454	22,382	419,377
Total current assets	709,110	753,315	6,689,717
Investments:			
Investments in and advances to affiliated companies (Note 3)	14,072	14,135	132,755
Other investments (Note 4)	280,014	275,221	2,641,641
Total investments	294,086	289,356	2,774,396
Property, plant, and equipment (Note 5):			
Land	85,346	83,344	805,151
Buildings	192,142	188,349	1,812,660
Machinery and equipment	462,671	458,862	4,364,821
Construction in progress	3,905	4,903	36,840
Total	744,064	735,458	7,019,472
Accumulated depreciation	(453,550)	(437,470)	(4,278,774)
Net property, plant, and equipment	290,514	297,988	2,740,698
Other assets (Note 9)	26,895	37,665	253,727
Total	¥1,320,605	¥1,378,324	\$12,458,538

See notes to consolidated financial statements.

LIABILITIES AND SHAREHOLDERS' EQUITY	Millions of Yen		Thousands of U.S. Dollars (Note 1)
	2000	1999	2000
Current liabilities:			
Short-term borrowings (Note 5)	¥ 88,967	¥ 119,123	\$ 839,311
Trade notes payable	63,365	65,612	597,783
Trade accounts payable	155,397	152,133	1,466,010
Advances received from customers	10,348	10,224	97,623
Notes and accounts payable for capital expenditures	13,456	22,627	126,943
Accrued payroll costs	23,945	26,083	225,896
Income taxes payable	10,780	14,195	101,698
Other current liabilities	67,542	61,748	637,189
Current portion of long-term debt (Note 5)	48,959	44,273	461,877
Total current liabilities	482,759	516,018	4,554,330
Long-term liabilities:			
Long-term debt (Note 5)	233,257	266,195	2,200,538
Accrued retirement and pension costs (Note 6)	110,095	138,997	1,038,632
Other long-term liabilities (Note 9)	44,847	32,671	423,085
Total long-term liabilities	388,199	437,863	3,662,255
Commitments and contingencies (Notes 12 and 14)			
Shareholders' equity (Notes 7 and 11):			
Common stock, ¥50 par value— authorized 2,000,000,000 shares; issued and outstanding 1,409,655,369 shares in 2000 and 1999	78,107	78,107	736,858
Additional paid-in capital	87,213	87,213	822,764
Legal reserve	19,527	19,527	184,217
Retained earnings	214,414	206,444	2,022,774
Accumulated other comprehensive income	50,386	33,152	475,340
Total shareholders' equity	449,647	424,443	4,241,953
Total	¥1,320,605	¥1,378,324	\$12,458,538