

FIVE-YEAR FINANCIAL SUMMARY

Kubota Corporation and Subsidiaries Years Ended March 31, 2000, 1999, 1998, 1997, and 1996

	Millions of Yen					Thousands of U.S. Dollars
	2000	1999	1998	1997	1996	2000
For the year						
Net sales	¥ 987,265	¥ 976,652	¥1,029,437	¥1,141,510	¥1,071,682	\$ 9,313,821
Percentage of previous year	101.1%	94.9%	90.2%	106.5%	105.7%	
Cost of sales	738,838	729,488	767,588	859,711	816,679	6,970,170
Selling, general, and administrative expenses	212,757	214,361	214,345	217,710	204,716	2,007,141
Operating income	35,670	32,803	47,504	64,089	50,287	336,510
Net income	16,428	15,106	27,683	28,945	25,708	154,981
Percentage of previous year	108.8%	54.6%	95.6%	112.6%	127.9%	
Percentage of net sales	1.7%	1.5%	2.7%	2.5%	2.4%	
Net income per 20 common shares (in Yen and U.S. Dollars):						
Basic	¥233	¥214	¥393	¥411	¥365	\$2.20
Diluted	221	203	361	377	336	2.08
At year-end						
Total assets	¥1,320,605	¥1,378,324	¥1,431,105	¥1,565,666	¥1,745,692	\$12,458,538
Working capital	226,351	237,297	218,442	220,055	186,128	2,135,387
Long-term debt	233,257	266,195	254,354	291,657	271,426	2,200,538
Total shareholders' equity	449,647	424,443	434,481	474,166	536,079	4,241,953
Shareholders' equity per 20 common shares outstanding (in Yen and U.S. Dollars)	¥6,380	¥6,022	¥6,164	¥6,727	¥7,606	\$60.19

Notes: 1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥106=US\$1. See Note 1 to the consolidated financial statements.

2. The Company has not accounted for a nonmonetary security exchange transaction in accordance with accounting principles generally accepted in the United States of America for the year ended March 31, 1997. See Note 1 to the consolidated financial statements.