

## Environmental Risk Management

### ● Environmental risk management

KUBOTA conducts its corporate activities in strict accordance with proper work standards to ensure full compliance with all applicable laws and to prevent environmental problems and minimize environmental risks, while also implementing inspections and maintenance as necessary for the optimal operation of machines and equipment. Based on the premise that an environmental accident may occur at any time, we have established accident-response procedures

to control contamination and carry out regular training to prepare for unusual events and emergencies.

At the same time, we are working to improve and further strengthen internal mechanisms to prepare for any grave environmental problems that may arise and to cope with emergencies, as part of our company-wide efforts to effectively respond to serious environmental accidents and other environmental risks.

### ● Drill example for abnormal or emergency conditions (Kubota Industrial Equipment Corporation)

Drilling is conducted to prepare for accidental oil spillage that can be caused by the falling of oil drums. (June 24, 2009)

