

Working towards a Recycling-Based Society

The KUBOTA Group encourages recycling and reduction of waste to achieve zero-emissions and contribute toward the formation of a recycling-based society.

Promoting the 3Rs

Targets and results in FY2009

Main theme of activity

- Waste discharge per unit of sales
- Total waste discharge
- Landfill ratio

FY2009 targets

- A 2% decrease over the previous year
- A 2% decrease over the previous year
- 0.9% (business sites in Japan)

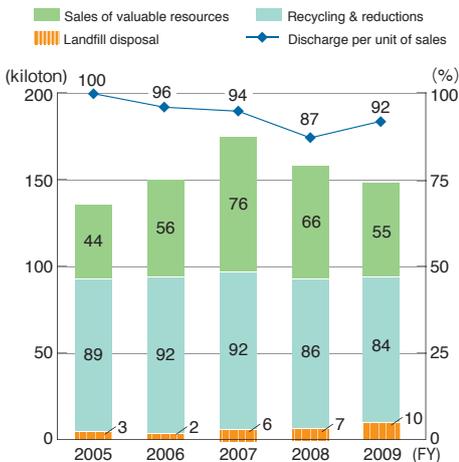
FY2009 results

- A 5.5% increase over the previous year
- A 1.2% increase over the previous year
- 6.0% (business sites in Japan)

Waste discharge

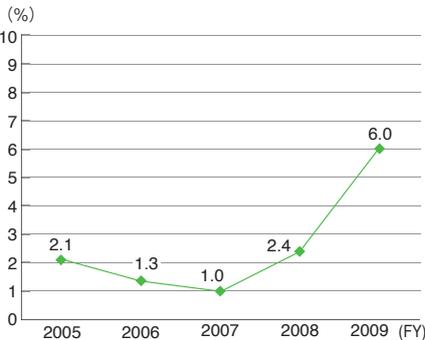
The waste discharge per unit of sales in FY2009 increased 5.5% over FY2008 and the target for the year was not attained. The total waste discharge during FY2009 also increased 1.2% from the previous year to 94,112 tons, falling short of the target. This was due to the increase of industrial waste over the previous year resulting from our withdrawal from the FW pipe operation.

Trends in waste discharge etc.



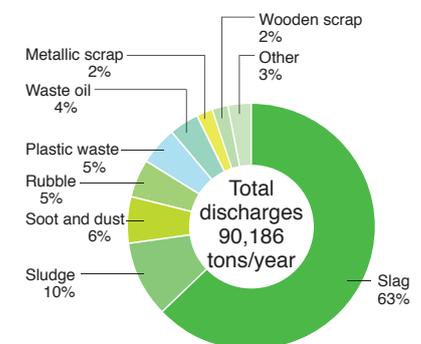
Note 1: Includes business sites in Japan only up to FY2006 and overseas business sites from FY2007.
 Note 2: Discharge per unit of sales (FY2005=100)=waste discharge/consolidated net sales

Trends in landfill ratios (Data for business sites in Japan)

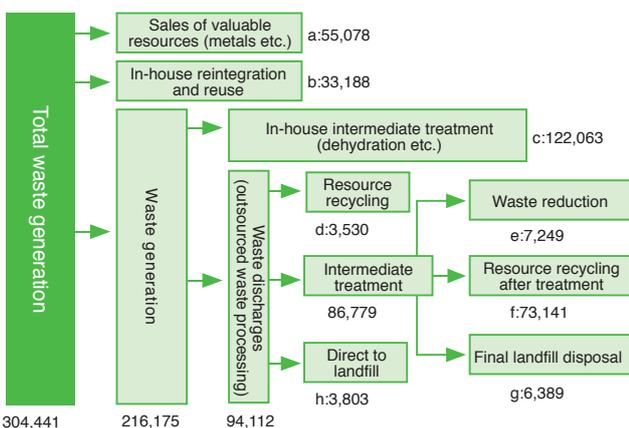


Note: FY2005-FY2007
 Landfill ratio (%) = Direct landfill disposal / waste discharge
 FY2008-FY2009
 Landfill ratio (%) = (Direct landfill disposal + landfill disposal after intermediate treatment) / (Valuable resources + waste discharge)

Breakdown of waste discharge (Data for business sites in Japan)

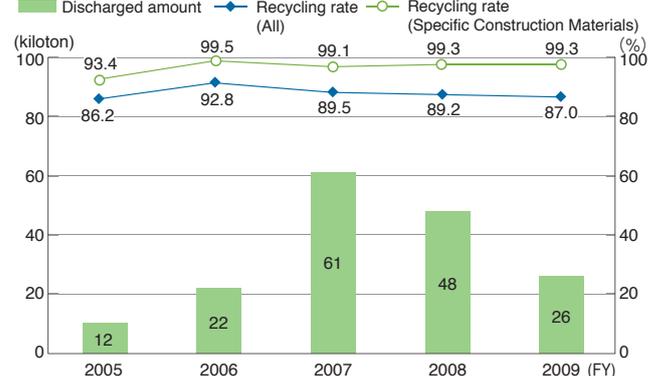


Waste recycling and treatment flow (ton/year)



Note 1: The amounts of waste reduction, resource recycling after treatment and final landfill disposal were the result of surveys conducted by outside intermediate treatment companies.
 Note 2: The amount of waste discharge during distribution and waste recovered (372 tons) is not included.

Trends in the recycling of construction waste (Data for business sites in Japan)



Note 1: The figures up to FY2006 show the results of KUBOTA Corporation alone, while the figures in and after FY2007 show the results of both KUBOTA Corporation and the group companies in Japan.
 Note 2: Recycling rate (All) includes construction waste other than Specific Construction Materials.
 Note 3: Percentage of recycling = (valuable resources + amount reused + amount recycled + amount reduced (heat recovery)) / discharge [including valuable resources]. Prior to FY2007, the amount of simple incineration and dehydration, etc., was included in the amount reduced.